

BOARD OF GOVERNORS

Policy Type: Executive Limitation
Approved: November 21, 2006
Revised: June 2018; 2013 and 2010



EL-8 – Communication and Support to the Board

The president shall not permit the board to be uninformed or unsupported in its work.

Further, without limiting the scope of the above statement by the following list, the president shall not:

1. Withhold, impede, or confound information relevant to the board.
 - 1.1. Allow the board to be without timely decision information to support informed board choices, including relevant environmental scanning data, a representative range of staff and external points of view and significant issues and risks, along with alternative choices and their respective implications.
 - 1.2. Neglect to submit timely monitoring data including interpretations of board policies that provide the observable metrics or conditions that would demonstrate compliance, rationale for why the interpretations are reasonable and evidence of compliance.
 - 1.3. Let the board be unaware of any actual or anticipated non-compliance with any Ends or Executive Limitations policy, regardless of the board's monitoring schedule.
 - 1.4. Let the board be unaware of any incidental information it requires, including anticipated media coverage, actual or anticipated legal actions and material or publicly visible external and internal changes or events.
 - 1.5. Allow the board to be unaware that, in the president's opinion, the board is not in compliance with its own policies on Governance Process and Board-President Relationship, particularly in the case of board behaviour which is detrimental to the work relationship between the board and the president.
 - 1.6. Present information in an unnecessarily complex or lengthy form, or in a form that does not clearly differentiate among monitoring, decision preparation, and general incidental or other information.
2. Allow the board to be without reasonable administrative support for board activities.
 - 2.1. Allow the board to be without a workable user-friendly mechanism for official board, officer, or board committee communications.
 - 2.2. Allow the board to be without Board Secretary services that meet all legal requirements and ensure the integrity of the board's documents.

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3. Impede the board's holism, misrepresent its processes and role, or impede its lawful obligations.

3.1. Deal with the board in a way that favours or privileges certain board members over others, except when (a) fulfilling individual requests for information or (b) responding to officers or committees duly charged by the board.

3.2. Neglect to supply for the Required Approvals Agenda, all items delegated to the president, yet required by law, regulation, or contract to be board approved, along with the applicable monitoring information.